

	Q3 2021	FY 2021
	Average	Average
EUR millions except EPS and DPS	(Consensus)	(Consensus)
Revenues	5,281	21,126
Organic % change Yo Y	10%	10%
Organic % change YoY Trading Days Adjusted	10%	11%
Reported % change YoY	9%	8%
Gross profit	1,072	4,253
Gross margin	20.3%	20.1%
SG&A, adjusted ¹⁾	-832	-3,310
EBITA, adjusted ¹⁾	240	943
EBITA margin, adjusted ¹⁾	4.5%	4.5%
Net income attributable to Adecco shareholders, adjusted ¹⁾	170	639
Net income attributable to Adecco shareholders	137	548

1) Excluding one-offs and amortisation of intangible assets.

Number of analysts participating for consensus: 12 for Q3 2021, 10 for FY 2021

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	Q3 2021
	Average
EUR millions	(Consensus)
Revenues	4,252
Organic % change YoY Trading Days Adjusted	9%
EBITA, adjusted	198
EBITA margin, adjusted	4.7%

Number of analysts participating for consensus: 8



	Q3 2021
	Average
FUD :III:	(Consensus)
EUR millions	(Consensus)
Revenues	448
Organic % change YoY Trading Days Adjusted	13%
EBITA, adjusted	42
EBITA margin, adjusted	9.4%

Number of analysts participating for consensus: 8



	Q3 2021
	Average
EUR millions	(Consensus)
Revenues	572
Organic % change YoY Trading Days Adjusted	12%
EBITA, adjusted	38
EBITA margin, adjusted	6.6%

Number of analysts participating for consensus: 8