



## DISCLOSURE OF SHAREHOLDINGS

Zurich, Switzerland, 28 November 2018: Pursuant to the provisions of FMIO-FINMA, Adecco Group AG has received the following notification:

1. Name of the listed company: Adecco Group AG
2. Proportion of voting rights held (total holdings in percent): 5.17%
3. Identity of those involved:  
BlackRock, Inc., New York, NY, U.S.A. (Mother Company)
4. Nature of the agreement: n.a.
5. Number and type of shares/rights:

Type of rights	Number of rights	Number of voting rights	Percentage of voting rights (%)
<b>I. Purchase positions</b>		<b>8'610'793</b>	<b>5.17</b>
I.1. Equity securities (Adecco registered shares)	6'831'951	6'831'951	4.10
I.2. Securities lending and comparable transactions in equity securities	358'649		
I.3. Voting rights that can be exercised at one's own discretion	1'384'587	1'384'587	0.83
I.4. Financial instruments	394'255	394'255	0.24
<b>II. Sale positions</b>		<b>53'998</b>	<b>0.03</b>

6. Time (date) of acquisition, sale or understanding through which the shareholding reached, exceeded or fell below the percentage threshold:

26 November 2018

The obligation to notify was triggered by a disposal of collateral (Share Position Obligation).

7. Representative: BlackRock Investment Management (UK) Limited  
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London  
EC2N 2DL, U.K.

Adecco Group AG  
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